	Actual YTD	Annual Budget	Forecasted Budget	Change vs. Budget	Change (%)
Revenue					
Per Pupil	6,184,025	12,149,883	12,544,487	394,603	3%
SPED Per Pupil	599,624	1,258,953	1,498,182	239,229	16%
Rent Assistance	856,001	1,711,058	1,711,058	-	0%
Federal Funding	536,921	1,490,375	1,424,216	(66,159)	-5%
State Funding	-	54,986	54,986	-	0%
Other Income	427,904	256,000	427,904	171,904	40%
Total Revenue	8,604,476	16,921,254	17,660,833	739,578	4%
Expenses					
Salaries & Benefits					
Instructional	3,139,044	6,769,154	7,096,438	(327,284)	-5%
Support	276,797	960,504	953,807	6,697	1%
Admin/Operations	1,459,690	2,925,801	2,955,506	(29,705)	-1%
Payroll Tax and Benefits	1,066,894	2,038,516	2,099,409	(60,892)	-3%
Total Salaries & Benefits	5,942,426	12,693,975	13,105,160	(411,185)	-3%
Operating Expenses					
Staff Development & Recruitment	337,687	622,000	622,000	-	0%
Professional Services	483,288	983,000	983,000	-	0%
Curriculum & Classroom Supplies	177,454	456,510	486,510	(30,000)	-6%
Operating Supplies & Equipment	71,799	350,000	320,000	30,000	9%
Occupancy	1,369,522	2,657,058	2,771,058	(114,000)	-4%
School Culture	207,566	932,744	910,100	22,644	2%
Other Expenses	34,238	115,000	105,000	10,000	10%
Total Other than Personnel	2,681,555	6,116,312	6,197,668	(81,356)	-1%
Non-Operating Expenses					
Contingency - 1% General Funds	-	121,499	40,143	81,356	203%
Less Depreciation	209,809	340,646	340,646	-	0%
Total Non-Operating Expenses	209,809	462,145	380,789	81,356	21%
Total Expenses	8,833,789	19,272,431	19,683,616	(411,185)	-2%
NET SURPLUS (DEFICIT)	(229,314)	(2,351,177)	(2,022,784)	328,393	
Fundraising		2,000,000	-	(2,000,000)	
NET SURPLUS/(DEFICIT) with Fundraising	(229,314)	(351,177)	(2,022,784)	(1,671,607)	

Assets Curent Assets 8,624,727 10,342,710 Accounts Receivable 727,530 731,458 Total Current Assets 9,352,257 11,074,168 Non-Current Assets 4,963,000 4,963,000 Fixed Assets 4,963,000 4,963,000 Accumulated Depreciation (1,769,447) (1,804,182) ROU Asset 31,836,073 31,779,194 Total Non-Current Assets 35,029,626 34,938,011 Other Assets Prepaid Expenses 196,834 46,524 Other Assets 31,523 31,523 Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities & Equity 11,047,600 69,342 Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 2,279,565 3,863,749		November 30, 2023	December 31, 2023
Cash & Equivalents 8,624,727 10,342,710 Accounts Receivable 727,530 731,458 Total Current Assets 9,352,257 11,074,168 Non-Current Assets 4,963,000 4,963,000 Fixed Assets 4,963,000 4,963,000 Accumulated Depreciation (1,769,447) (1,804,182) ROU Asset 31,836,073 31,779,194 Total Non-Current Assets 35,029,626 34,938,011 Other Assets Prepaid Expenses 196,834 46,524 Other Assets 196,834 46,524 Other Assets 228,357 78,047 Total Other Assets 44,610,240 46,090,226 Liabilities Current Liabilities 8 Current Liabilities 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 31,577,814 31,516,552 Total Long-Term Liabilities<	Assets		
Accounts Receivable 727,530 731,458 Total Current Assets 9,352,257 11,074,168 Non-Current Assets 4,963,000 4,963,000 Fixed Assets 4,963,003 31,791,942 ROU Asset 31,836,073 31,779,194 Total Non-Current Assets 35,029,626 34,938,011 Other Assets 196,834 46,524 Other Assets 31,523 31,523 Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities Equity 44,610,240 46,090,226 Liabilities & Equity Equity 44,610,240 46,090,226 Liabilities & Equity 44,610,240 46,090,226 46,090,226 Liabilities & Equity 185,819 217,819 217,819 217,819 217,819 217,819 217,819 217,819 217,819 217,819 217,819 21,833,071 22,279,565 3,863,749 31,577,814 31,516,552 3,530,301 31,577,814 31,516,552 3,530,301 3	Current Assets		
Total Current Assets 9,352,257 11,074,168 Non-Current Assets 4,963,000 4,963,000 Accumulated Depreciation (1,769,447) (1,804,182) ROU Asset 31,836,073 31,779,194 Total Non-Current Assets 35,029,626 34,938,011 Other Assets 196,834 46,524 Other Assets 31,523 31,523 Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities 44,610,240 46,090,226 Liabilities 40,000,226 40,000,226 Liabilities 40,000,226 40,000,226 40,000,226 Liabilities 40,000,226 40,000,226 40,000,226 40,000,226 40,000,226 40,000,226 40,	Cash & Equivalents	8,624,727	10,342,710
Non-Current Assets 4,963,000 4,963,000 Fixed Assets 4,963,000 4,963,000 Accumulated Depreciation (1,769,447) (1,804,182) ROU Asset 31,836,073 31,779,194 Total Non-Current Assets 35,029,626 34,938,011 Other Assets Prepaid Expenses 196,834 46,524 Other Assets 31,523 31,523 Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities Current Liabilities 69,406 69,342 Accorust Payable 69,406 69,342 Accorust Payable 185,819 217,819 Other Current Liabilities 741,550 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity	Accounts Receivable	727,530	731,458
Fixed Assets 4,963,000 4,963,000 Accumulated Depreciation (1,769,447) (1,804,182) ROU Asset 31,836,073 31,779,194 Total Non-Current Assets 35,029,626 34,938,011 Other Assets Prepaid Expenses 196,834 46,524 Other Assets 31,523 31,523 Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Liabilities 31,577,814 31,516,552 Total Liabilities 31,577,814 31,516,5552 Total Liabilities 31,577,814 31,516,5552 Total Liabilities 33,857,379	Total Current Assets	9,352,257	11,074,168
Accumulated Depreciation (1,769,447) (1,804,182) ROU Asset 31,836,073 31,779,194 Total Non-Current Assets 35,029,626 34,938,011 Other Assets \$\$\$\$-\$\$\$-\$\$ \$\$\$\$\$196,834 46,524 Other Assets 31,523 31,523 31,523 Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities \$	Non-Current Assets		
ROU Asset 31,836,073 31,779,194 Total Non-Current Assets 35,029,626 34,938,011 Other Assets 196,834 46,524 Other Assets 31,523 31,523 Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities Current Liabilities 44,610,240 46,090,226 Current Liabilities 5 44,610,240 46,090,226 Liabilities 69,406 69,342 69,342 69,406 69,342 69,342 69,406 69,342 69,406 69,342 74,516 743,516 <td>Fixed Assets</td> <td>4,963,000</td> <td>4,963,000</td>	Fixed Assets	4,963,000	4,963,000
Total Non-Current Assets 35,029,626 34,938,011 Other Assets 196,834 46,524 Other Assets 31,523 31,523 Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities & Equity Liabilities Current Liabilities Current Liabilities Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,709,925	Accumulated Depreciation	(1,769,447)	(1,804,182)
Other Assets 196,834 46,524 Other Assets 31,523 31,523 Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities Current Liabilities Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	ROU Asset	31,836,073	31,779,194
Prepaid Expenses 196,834 46,524 Other Assets 31,523 31,523 Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities Equity Liabilities Current Liabilities Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Total Non-Current Assets	35,029,626	34,938,011
Other Assets 31,523 31,523 Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities Equity Liabilities Current Liabilities Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Other Assets		
Total Other Assets 228,357 78,047 Total Assets 44,610,240 46,090,226 Liabilities & Equity Equity Current Liabilities Current Liabilities 69,406 69,342 Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,709,925	Prepaid Expenses	196,834	46,524
Total Assets 44,610,240 46,090,226 Liabilities & Equity Liabilities Current Liabilities 69,406 69,342 Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Long-Term Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Other Assets	31,523_	31,523
Liabilities & Equity Current Liabilities Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Long-Term Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Total Other Assets	228,357	78,047
Liabilities Current Liabilities 69,406 69,342 Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Long-Term Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Total Assets	44,610,240	46,090,226
Current Liabilities Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Long-Term Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Liabilities & Equity		
Accounts Payable 69,406 69,342 Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Long-Term Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Liabilities		
Accrued Payroll 185,819 217,819 Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Long-Term Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,709,925	Current Liabilities		
Other Current Liabilities 741,650 743,516 Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Long-Term Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,709,925	Accounts Payable	69,406	69,342
Deferred Revenue 1,282,690 2,833,071 Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Long-Term Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Accrued Payroll	185,819	217,819
Total Current Liabilities 2,279,565 3,863,749 Long Term Lease Liability 31,577,814 31,516,552 Total Long-Term Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Other Current Liabilities	741,650	743,516
Long Term Lease Liability 31,577,814 31,516,552 Total Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity Very Lipidade 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Deferred Revenue	1,282,690	2,833,071
Total Long-Term Liabilities 31,577,814 31,516,552 Total Liabilities 33,857,379 35,380,301 Equity 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Total Current Liabilities	2,279,565	3,863,749
Total Liabilities 33,857,379 35,380,301 Equity 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Long Term Lease Liability	31,577,814	31,516,552
Equity 11,047,469 10,939,239 Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Total Long-Term Liabilities	31,577,814	31,516,552
Net Assets 11,047,469 10,939,239 Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Total Liabilities	33,857,379	35,380,301
Net Surplus/(Deficit) (294,608) (229,314) Total Equity 10,752,861 10,709,925	Equity		
Total Equity 10,752,861 10,709,925	Net Assets	11,047,469	10,939,239
	Net Surplus/(Deficit)	(294,608)	(229,314)
Total Liabilities & Equity 44,610,240 46,090,226	Total Equity	10,752,861	10,709,925
	Total Liabilities & Equity	44,610,240	46,090,226